Date/Time Stamp: Employee Post-Travel Disclosure of Travel Expenses RECEIVED SECRETARY OF THE SENATE

Post-Travel Filing Instructions: Complete this form within 30 days of returning from -

travel. Submit all form	ns to the Office of Pu	blic Records in 232 Ha	rt Building.	1PR 27 AM 11: 45	
In compliance with R be reimbursed/paid for			osures with respect	to travel expenses that have been	or w
<del>-</del>		orization (Form RE-1), ertification Form with al		ary, invitee list, etc.)	
Private Sponsor(s) (lis	st all): Cultivate th	e Karass (CtK)	- -		
Travel date(s): Thurs	day, April 12, 201	8 - Monday, April 16	, 2018		
Name of accompanying Relationship to Travel	-	any): N/A Child	-	·	
	COSTS IN EMPLOYEE	REASE DUE TO THE ACCENSES. (Attach additional)		USE OR DEPENDENT CHILD, ON ary.)	JLY
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)	
Good Faith Estimate	Airfare: \$612.40 Car: \$345.00	Lodging: \$540.00	Meals: \$218.96	Meeting materials: \$98.40	
Actual Amount					
Expenses for Accomp	panying Spouse or D	ependent Child (if applie	cable):		
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)	
☐ Good Faith Estimate					
☐ Actual Amount	•		•		
necessary ).				Attach additional pages if  I attended all events on	the
itinerary as part	of this leadershi	p retreat.			
04/25/2018	Julie Chá	ivez Rodríguez		I De la companya della companya della companya de la companya della companya dell	
(Date)	(Printed r	name of traveler)		(Signature of traveler)	_
TO BE COMPLETE	D BY SUPERVISING	MEMBER/OFFICER:			
have made a determing the second seco	nation that the expense necessary transporta	es set out above in connection, lodging, and related	ctions with travel delegated expenses as define	escribed in the Employee Pre-Traced in Rule 35.	ivel

(Revised 1/3/11)

(Signature of Supervising Senator/Officer)



Dear Julie,

I'm delighted to report that the CtK. Campfire events in March and April last year were a resounding success! If you received any first-hand reports, you know that the level of engagement and dialogue was even greater than expected. And the amount of post-Campfire activity among the participants speaks volumes to the important connections that were, and are, being forged.

As a result, we are moving forward with CtK. Campfire III, April 13-15, 2018.

As you know, you came strongly recommended as a candidate by DJ Patil. This third cohort will be a completely new group, and we would like to invite you, once again, to join us for CtK.Campfire III with hopes that the timing will work for you this time!

Here's a refresher invitation that describes what CtK, Campfire is all about:

It is my great pleasure to invite you to join 22 carefully selected leaders at CtK. Campfire, an unconventional retreat designed to build a community of "loyal antagonists" who are committed to reinvigorating our democracy through respectful collaboration. We suspect that, along with other influencers, you move within networks of like-minded peers who rarely challenge your fundamental convictions. We also suspect that you almost never have an opportunity to step inside the lives of people whose views you passionately oppose.

At CtK.Campfire, you will spend three days off the grid, engaged in deep conversation with accomplished individuals whose political, religious or philosophical positions are incompatible with your own. You will be challenged to find points of understanding and connection. And for the rest of your life, you will be available to a few participants for private counsel and critical insight.

Our event will take place April 13-15, 2018 at the beautiful Savage River Lodge in Frostburg, MD: <a href="https://www.savageriverlodge.com">www.savageriverlodge.com</a>

Some of history's most effective leaders have relied on such "loyal antagonists" at pivotal moments. These improbable and often unheralded friendships have been vital to forging difficult compromises and tackling some of humanity's greatest problems. We are inviting you to CtK. Campfire because DJ thinks that you are likely to influence the national agenda over the next 20 years. But more importantly, we are inviting you because we think you will agree that we need new relationships to overcome the polarization and paralysis that is hindering progress in America.

To be honest, many accomplished leaders are not good candidates for CtK.Campfire. Successful participation will require a rare combination of confidence, empathy, intellectual curiosity and genuine humility. We think you meet these criteria. But to be sure, we ask that you think about whether you are ready to embark on what is likely to be a formidable and life-changing experience.

Please feel free to call or email me with any questions. I look forward to hearing what you decide.

Warmly,

Lori Brewer Collins
President and Founder
Cultivate the Karass

lori@cultivatethekarass.org

615.554.3677

### PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should NOT submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee MUST also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

Spo	onsor(s) of the trip (please list all sponsors): Cultivate the Karass (CtK)
De:	cription of the trip: CtK.Campfire-a 3 day leadership retreat designed to engage participants in deep
COI	nversation and build a community that fosters non-partisan collaboration. See Attach A, para 1 & 2.
Dai	tes of travel: April 12 to April 15, 2018
Pla	ce of travel: Frostburg, Maryland
Na	me and title of Senate invitees: Julie Chávez Rodríguez, State Director for Senator Kamala Harris
I ce	ertify that the trip fits one of the following categories:
X	(A) The sponsor(s) are not registered lobbyists or agents of a foreign principal and do not retain or employ registered lobbyists or agents of a foreign principal and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.  - OR -
	(B) The sponsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain or employ one or more registered lobbyists or agents of a foreign principal and the trip meets the requirements of Senate Rule 35.2(a)(2)(A)(i) or (ii) (see question 9).
X	I certify that the trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
_	-AND-
	I certify that the sponsor or sponsors will not accept funds or in-kind contributions earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.
I ce	rtify that:
X	The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal except for <i>de minimis</i> lobbyist involvement.  - AND -
X	The traveler will not be accompanied on the trip by a registered lobbyist or agent of a foreign princip

except as provided for by Committee regulations relating to lobbyist accompaniment (see question 9).

	USE ONLY IF YOU CHECKED QUESTION 6(B)  I certify that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:
	<ul> <li>(A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member officer, or employee on any segment of the trip.         <ul> <li>OR −</li> </ul> </li> </ul>
	(B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip (see questions 6 and 10).  - OR -
	(C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.
	USE ONLY IF YOU CHECKED QUESTION 9(B)  If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:
•	
•	
	An itinerary for the trip is attached to this form. I certify that the attached itinerary is a detailed (hourby-hour), complete, and final itinerary for the trip.
	•
	by-hour), complete, and final itinerary for the trip.
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:  Cultivate the Karass is the sole sponsor of the trip and it is organized and conducted by CtK staff.
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:  Cultivate the Karass is the sole sponsor of the trip and it is organized and conducted by CtK staff.  Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:  Cultivate the Karass is the sole sponsor of the trip and it is organized and conducted by CtK staff.  Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:  CtK focuses on fostering transpartisan collaborative engagements to build a better democracy and a
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:  Cultivate the Karass is the sole sponsor of the trip and it is organized and conducted by CtK staff.  Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:  CtK focuses on fostering transpartisan collaborative engagements to build a better democracy and a stronger society. CtK.Campfire brings together individuals with different backgrounds and gives them a voice and a vehicle to work across disciplines, both in and out of government. See Attach A, para 3.
	by-hour), complete, and final itinerary for the trip.  Briefly describe the role of each sponsor in organizing and conducting the trip:  Cultivate the Karass is the sole sponsor of the trip and it is organized and conducted by CtK staff.  Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:  CtK focuses on fostering transpartisan collaborative engagements to build a better democracy and a stronger society. CtK Campfire brings together individuals with different backgrounds and gives them a

The state of
i in a
Para Para
1
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1 11/2
A PRINCIPAL OF THE PRIN

CtK has conducted	sessions at various confe	rences, incl. Feb 3	2018, a session at the	Harvard Kenned
School on Civic Eng	gagement for college stude	ents. In 2017, CtK/	Lori Brewer Collins spo	ke at the Person
Democracy Forum i	in NYC. Ctk.Campfire is a	leadership retreat	held 3-4 times/year.	
Total Expenses for I	Each Participant:			
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses
	\$800	\$510	\$189	\$110
Good Faith estimate  Carried Actual Amounts	(R/T Airfare - \$400; Car service - \$400)	for 3 nights	Light dinner upon arrival on Th pm; 3 meals - Fri/Sat; B, L on Sun	meeting materials, learning journa notecards
participation or b) the congressional partici	trip involves an event that he trip involves an event the ipation: organized without regard	nat is arranged or o	rganized specifically w	to congressional vith regard to
participation or b) the congressional participation.  The CtK.Campfire is	ne trip involves an event the ipation:	to congressional	rganized specifically w	to congressional vith regard to
participation or b) the congressional participation.  The Ctk.Campfire is Reason for selecting	ne trip involves an event the ipation:  organized without regard	to congressional	panized specifically was	ith regard to
participation or b) the congressional participation.  The Ctk.Campfire is Reason for selecting.  Frostburg is located.	the location of the event of	to congressional	panized specifically was	ith regard to
participation or b) the congressional participation. The CtK.Campfire is Reason for selecting Frostburg is located tranquil atmosphere	ipation: organized without regard the location of the event of in Allegany County, Mary	to congressional por trip	panized specifically was	ith regard to
participation or b) the congressional participation. The CtK.Campfire is Reason for selecting Frostburg is located tranquil atmosphere  Name and location of the congressional participation.	the location of the event of in Allegany County, Mary and it is "off the grid".	to congressional partripland and was selective:	panized specifically was carticipation.	ith regard to
participation or b) the congressional participation. The CtK.Campfire is Reason for selecting Frostburg is located tranquil atmosphere  Name and location of the congressional participation.	the location of the event of hotel or other lodging fa	to congressional partripland and was selective:	panized specifically was carticipation.	ith regard to
participation or b) the congressional participation. The CtK.Campfire is Reason for selecting Frostburg is located tranquil atmosphere.  Name and location of Savage River Lodge.	the location of the event of hotel or other lodging fa	to congressional particle and and was selective:	panized specifically was carticipation.	ith regard to

21.	Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:					
	Costs exceed GSA per diem rates (specifically lodging at \$170/night vs. GSA at \$91/night and meals at					
	63/day vs. GSA at \$51/day). These are the best available rates for these accommodations at the Lodge.					
	All participants have single occupancy accommodations and take all meals together.					
22.	Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:					
	CtK will provide coach R/T airfare from Los Angeles to a DC airport (BWI, DCA or IAD), and car service					
	from the airport to Savage River Lodge in Frostburg, MD (approx. a 2-1/2 hour drive from DC).					
23.	I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).					
24.	List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:					
	None provided					
25.	I hereby certify that the information contained herein is true, complete and correct. (For trips involving more than one sponsor, you must include a completed signature page for each additional sponsor):					
	Signature of Travel Sponsor: Livet 4 4/2018					
	Name and Title: Loretta Yenson, Executive Director					
	Name of Organization: Cultivate the Karass					
	Address: 2415 N. Lincoln Street, Arlington, VA 22207					
	Telephone Number: 301-651-2884					
	Fax Number:					
	E-mail Address: loretta@cultivatethekarass.org					



# Itinerary/Agenda 13-15 April 2018 Savage River Lodge Frostburg, Maryland

## THURSDAY, 12 April

7:00 am-2:55 pm	Flight: LAX to IAD
	7:00am to 2:55pm 4h 55m
	Los Angeles to Washington
	Los Angeles Intl. (LAX) to Washington Dulles Intl. (IAD)
	Alaska Airlines 1108 operated by Virgin America
	Economy / Coach (G)
3:30-6:30 pm	Car Service: Dulles Airport to Savage River Lodge, Frostburg Maryland
6:30-8:30 pm	Attendees arrive at Savage River Lodge
7-10 pm	Welcome Reception - Snacks, Light food available
10:15 pm	Lights out!

## Note:

All conference sessions are co-facilitated by Lori Brewer Collins and William Potapchuk.



# FRIDAY, 13 April

7:30-9:00	Breakfast
9:00-10:15	Opening Circle: Set tone/expectations for the retreat  (Lori Brewer Collins and William Potapchuk, Facilitators)  • Welcome, Thank you  • Learning Journals  • Purpose/Opening  • Ground rules  • Agenda preview)  • Logistics  • Opening circle: check-in
10:15-10:30	Break
10:30-11:45	Establishing Connections: Life Line Exercise
	<ul> <li>Getting to "Who You Are" and Getting Past What You "Do"         Participants share Personal Stories – to establish relationships as individuals vs. their professional personae; a foundation for the rest of the conference.     </li> </ul>
11:45-noon	Working effectively across and with differences is a hallmark of sustainable politics. In this deep dive, work individually, in trios, and together to better understand how to be more effective in contentious contexts. In this session, the group will also take its first foray into the idea of "loyal antagonists."
Noon-1:15	Lunch – group dines together
1:15-2:30	Difficult Conversations   Unlikely Relationships – Part II  Continue exploring the concept of "loyal antagonists" in small groups (3 or 4 person) where there are 3 dyad consultations each accompanied by a loyal antagonist.
2:30-2:45	Break
2:45-3:30	Difficult Conversations   Unlikely Relationships - Part III
	Plenary debrief that blends extracting observations and lessons, Ethics in America (amping up the presented challenge with another layer of challenge/difficulty), and peer consultations in the room (what advice would you have for?)



3:30-4:30	Walkabout
	Participants will engage in small group discussion. There is the opportunity to explore the Lodge property, or find a quiet corner, to talk in-depth in 2s or 3s with individuals you don't know.
	Participants are to:
	Consider an issue where they are passionate and have strongly held beliefs, and to share their views/opinions with their discussion group partners.
	Consider what someone who disagrees with you thinks.
	Consider and explore how you could start a conversation/discussion with that person.
4:30-5:00	Reflections on Day One   Preview of Day Two
	Standard debrief/feedback on the sessions of the day.
	Seed conversation on Unconference Conference that is a major part of the agenda for day two.
	An "unconference" creates a forum for learning from one's peers, with much interaction and discussion. It is structured and led by the people attending it, with discussion leaders providing moderation and structure for participants.  Make announcement about Campfire topic
5:00-5:30	Free Time
J.00° J.,J0	Team/Small group debrief
5:30-6:30	Informal Social Gathering
6:30-7:45	Dinner – group dines together
7:45-11:00	.Campfire
	Campfire Discussion: What does it mean to be an American?



## SATURDAY, 14 April

7:30-9:00	Morning Meditation – Optional Walk, hike, exercise - Optional Breakfast
9:00-9:45	Morning Circle: Check in and Agenda Review
	Reflections and Highlights from Friday's sessions Around the room introductions of participants (name, affiliation, most proud of?)
9:45-10:15	Vertical Leadership Development – Part I
	Explore how we make meaning of the world around us, individually and collectively, and recognize how this affects the way we approach the complexities of our lives, and how we lead others.
	Use Transformation & Catalyst Metaphor Cards  – Explore and assess Past- to Current- Self  – How I got from here to there
•	<ul> <li>Envision future, more evolved Self</li> <li>Anticipated catalysts: what do I think will help me most getting from here to there</li> </ul>
10:15-10:30	Break
10:30-11:30	Vertical Leadership Development – Part II (cont.)
	Vertical Development: thinking and working in more complex systemic, strategic, and interdependent ways. The aim is for each participant to better know their developmental starting point and how to increase their capacity for paradox and complexity.
11:30-Noon	How's Our Democracy Doing? – Part I
	There has been, and continues to be, much discussion about the health of our democracy.  The group will explore individual and collective analysis with an eye toward how this analysis can inform the Unconference Conference.
Noon-12:30	Setting Up The Unconference Conference
	An "unconference" creates a forum for learning from one's peers, with much interaction and discussion. It is structured and led by the people attending it, with discussion leaders providing moderation and structure for attendees. The facilitators/leaders will:
	Set-up for generating and posting an initial round of ideas the group wants to explore in deeper conversation.  Seed the idea of the Unconference



	<ul> <li>Get initial round of ideas generated and posted allowing time for conversations about ideas over lunch.</li> </ul>
12:30-1:30	LUNCH – group dines together
1:30-2:30	How's Our Democracy Doing? – Part II
	<ul> <li>Individual work, plenary discussion</li> <li>Group exercises that explore the participants' views on a range of topics and establishes and practices the ground rules for discussion of more challenging topics to come.</li> </ul>
2:30-4:00	The Unconference Conference – Part I
	Wrap up populating with ideas and topics generated by the participants, that they want to explore in deeper conversation and discussion.  Start condensing topics and organizing into smaller groups (max 6). Breakout groups
	are formed dynamically based on interest and relevance.
4:00-5:30	, Report Back
	Reports from groups on their discussions.  Teams debrief on successes and challenges encountered in their small groups – they share the highlights and the learning.
5:30-6:00	Reflections on Day 2   Preview of Day 3
	Review of Saturday sessions/Preview of Sunday
	Review concept of "loyal antagonist" and preview of Sunday's session on how to identify one's "loyal antagonist".
6:00-6:30	Informal Social Gathering
6:30-7:45	Dinner – group dines together
7:45-11:00	· Campfire
<b>,</b>	Participants usually form naturally smaller groups and continue discussion/conversation from earlier sessions.



## SUNDAY, 15 April

7:30-9:00 Optional Activity
Breakfast

#### 9:00-9:15 Morning Circle: Check In and Agenda Review

Check in

**Review of Campfire discussions** 

Highlights, challenges, lessons learned and suggestions for changes from Saturday

### 9:15-10:15 Spectrum Exercise – Deep Dive on Current Themes

Discussion of 5-6 questions generated by the participants from Saturday's Unconference

 Plenary/large group discussion to explore these questions which encompass a wide range of topics (in the past topics have included prison reform, gun control, education and health care)

Co-facilitators will remind and encourage participants to practice the ground rules for civil discussion as topics become increasingly challenging and polarizing.

#### '10:15-10:30 Break

#### 10:30-10:50 Finding our "Loyal Antagonists"

Discuss what it means to implement the idea of loyal antagonists with a space for individuals to connect with each other and make commitments.

Give people time to talk through who are their "loyal antagonists" outside this room.
 Seed conversation about how best to make the connection outside the retreat.

#### 10:50-11:30 A Loyal Antagonists Walk About

Participants will engage in small group, or one-on-one, discussion. There is the opportunity to explore the Lodge property, or find a quiet corner, to talk in-depth on a topic.

Time to connect within and across political perspectives and put into practice the rules for civil discussion with the other person.

#### 11:30-Noon Needs & Offers

Participants exchange:

- Needs: asks for project advice/input/help
- Offers for services and/or support from a new network of partners

#### Noon-1:00 Lunch – group dines together



1:00-2:15	Unfinished Conversations:
	Another, and final, opportunity at Campfire for participants to complete an unfinished discussion or start a new conversation on lingering topics
2:15-2:30	Cultivate the Karass   Next Steps
	CtK.Campfire is just the base of the foundation of newly formed partnerships. The participants will explore/discuss how to continue to develop these partnerships to benefit CtK and themselve as all work to tackle the issues/challenges that face us.
	ncluded in next steps will be:
	Future Alum events
	Volunteer Alum Organizers
2:30-3:00	Closing Reflections
	A time to honor one another and the group's time together as CtK Campfire is officially closed. Participants may share how CtK.Campfire has already made an impact on each person, whether through an unexpected connection with a fellow participant or other discovery of themselves.
3:00	Adjourn
	Attendees depart Savage River Lodge
3:00-5:30	Car Service from Savage River Lodge to Dulles Airport
6:55-9:51	Flight: IAD to LAX
	6:55pm to 9:51pm 5h 56m
	Washington to Los Angeles
	Washington Dulles Intl. (IAD) to Los Angeles Intl. (LAX)
	American Airlines 1362
	Economy / Coach (G)



March 8, 2018

United States Senate
Select Committee on Ethics
Hart Senate Office Building, Room 220
Second and Constitution Avenue, NE
Washington, DC 20510-6425

Dear Sir/Madam:

Cultivate the Karass is a 501(c)(3) organization that brings together leaders from different disciplines, with different political values, and provides them with tools and skills for engaging in civic discourse; collaborating with those they don't agree with; and coming up with creative solutions to make society stronger.

CtK. Campfire is a retreat for 22-24 carefully selected leaders who are expected to shape the public agenda for the next 20 years but will start to build new bridges now. The long-term goal of CtK. Campfire is to build an unheralded community of influential leaders who want to tackle humanity's greatest challenges through respectful collaboration and friendship.

The next CtK.Campfire will be held April 13-15 at the Savage River Lodge in Frostburg, Maryland. The following Senate staffers have been invited; their acceptance and attendance are subject to review and approval by their respective Senate Offices and your Committee:

Julie Rodriguez, State Director, U.S. Senator Kamala D. Harris

Jessica Seale, Digital Director, U.S. Senator John Cornyn

Thank you for your consideration. Should you require any additional information, please do not hesitate to contact me – <u>loretta@cultivatethekarass.org</u>, or at 301-651-2884.

Yours truly,

Loretta Yenson

Executive Director



PARAGRAPH I: CtK.Campfire is a three-day leadership conference/retreat for 22-24 carefully selected leaders who are expected to shape the public agenda for the next 20 years. As the nation experiences unprecedented divisiveness and disruption, the time to start building new bridges is now. History is full of unpublicized partnerships and relationships that allowed competing leaders to gain understanding, bridge divides, forge compromises, and tackle intractable problems. The long-term goal of the CtK.Campfire is to build an unheralded community of influential leaders who want to tackle humanity's greatest challenges through respectful collaboration and partnership.

PARAGRAPH 2: CtK.Campfire participants are selected by Cultivate the Karass founders and advisors and past CtK.Campfire participants who identify exceptional leaders who would rarely, if ever, have the opportunity to engage in sustained conversations in a non-competitive environment, out of the public view. Ideal participants are:

Influencers of influencers, in a position of significant impact, with an

Exceptional record of achievement in social enterprise, politics, technology and related fields
Driven by public service and eager to understand and be challenged by people whose values and
ideology are opposed to their own

Comfortable with adversarial debates and unpredictable situations

Willing to be brutally honest, brutally kind, open and vulnerable

Known for balancing confidence with humility, and conviction with curiosity

Eager to embark on this risky and demanding quest—the intellectual equivalent of a 3-day mountain ascent.

<u>PARAGRAPH 3:</u> The April CtK Campfire cohort is a diverse group in terms of political views, race, gender, socio-economics and geographic location. Confirmed attendees are from both major political parties and work in the non-profit, corporate and academic arenas.